

1. NHS Pension Board Agenda



Meeting	Scottish NHS Pension Board	
Meeting date and time	25 September 2025	10:30 - 12:30
Meeting location	Hybrid	

Nº.	Item	Delivery	Presenter(s)	Duration
1.	Welcome			
	1.1 Apologies and declarations of interest	Verbal	Acting Chair	5 minutes
2.	Minutes of Previous Meeting			
	2.1 Minutes	For noting		
3.	Performance, Risk and Projects			
	3.1 Chief Executive Overview	Verbal	CEO	10 minutes
	3.2.1 Operational Delivery	Paper Page 3	Chief Operating Officer	30 minutes
	3.2.2 Technical Working Group	Paper Page 7		
	3.2.3 Practitioners Contribution project	Paper Page 13		
	3.2.4 Finance Summary	Paper Page 19	Senior Financial Accountant	
	3.3 Annual Events	Paper Page 27	Chief Transformation Officer	15 minutes
	3.4 Legislative Projects (Remedy and Dashboard)	Paper Page 30	Programme Delivery Manager	20 minutes
	3.5 Member Engagement	Paper Page 38	Strategic Communications Lead	15 minutes
	3.6.1 Scheme Risks	Paper Page 42	Governance & Assurance Manager	15 minutes
	3.6.2 TPR General Code Compliance	Paper Page 46		
	3.6.3 Terms of Reference	Paper Page 51		
4.	Review of Outstanding Actions			
	4.1 Review of action points	Paper Page 63	Acting Chair	5 minutes
5.	Any other Business			
	5.1 Any other business	Verbal	All	5 minutes
Date of next meeting: Training Day Event (all Pension Boards) – Thursday 20 November 2025				



Scottish Public
Pensions Agency
Buidheann Peinneanan
Poblach na h-Alba

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A glossary of frequently used terms can be found on the SPPA website at the following link:
<https://pensions.gov.scot/glossary>